



SQUASH **BC**

**2026 AGM
PACKAGE**

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AGM REGISTRATION INFORMATION

Saturday, June 27, 2026 at 10:00 AM

**This meeting will be held electronically via Zoom.
Members MUST register in advance**

Voting Member Notice:

TO: All Squash BC Member Club Representatives and Zone Representatives
FROM: Kim Dennis, Squash BC Executive Director
DATE: June 3, 2026

Please find enclosed a copy of the following documentation:

- I. Notice of Annual General Meeting & Agenda
- II. Proxy Form for voting members

As a voting member in good standing with the Association, you are invited to attend this meeting. Please note that *full member clubs/facilities* are entitled to one (1) vote and *Zone Representatives* are entitled to the number of votes allocated in the previous year's Annual General Meeting either through a duly appointed and designated individual at the meeting or by a proxy signed by the designated individual.

We welcome individual members to attend the Annual General Meeting.

The Annual General Meeting will be held electronically via the Zoom platform. Advanced registration is required. Registration will be open until June 25th, at 11:59 PM.

SQUASH BC 2026 AGM - REGISTER NOW

Please register in advance using the following link:

https://us02web.zoom.us/meeting/register/xL00La_0QpW8UKLpvv0IXA

Once registered, you will receive the required Zoom meeting link and call-in connection details



If you have any questions about the AGM or require assistance registering for the Zoom meeting, please contact Squash BC by phone 604-737-3084 or email executivedirector@squashbc.com

To ensure your attendance is recognized and your vote is counted, each member must log in to the meeting separately using their unique connection details. Members MUST be logged in to the online platform to vote.

VOTING & PROXIES

In this package you will find a list of member clubs, the corresponding “designated representative” (or alternate) for each Facility and Zone representative in good standing for 2025/26, who are entitled to vote at the AGM on all motions and elections. You will also see the votes each facility and zone is entitled to.

If the designated representative or alternate is unable to attend, the club and zone may appoint a proxy. The proxy form is included in this package. It must be signed and completed by the designated representative (or alternate) and provided to Squash BC no later than June 24th, at 11:59 PM. These forms can be sent to executivedirector@squashbc.com

This is the first official Notice of the AGM. You will receive the final AGM Package prior to the AGM, which will include the nominees for election to the Board of Directors, any resolutions for voting, the reviewed financial statements for 2025/26, the final AGM Meeting Agenda, director/committee reports, and any other relevant information for the meeting.

We encourage you to participate in this year’s AGM to keep more squash players actively involved in and informed about Squash BC.

Thank you for being an active part of the squash community and helping our sport grow and prosper in BC.

Sincerely,

A handwritten signature in black ink, appearing to read "Kim Dennis".

Kim Dennis
Executive Director
Squash BC

SQUASH BC - 2026 ANNUAL GENERAL MEETING AGENDA

1. Call to Order
2. Land Acknowledgement
3. President's Welcome
4. Confirmation of Quorum, Voting Rights, & Process
5. Approval of the Agenda
6. Approval of 2025 AGM Minutes
7. Presentation of Annual Report
8. Presentation of the Operational Enhancement Initiative Report
9. Business as Specified in the 2026 AGM Package
 - a. Motion to approve updated Squash BC Bylaws
10. Approval of 2025/26 Financial Statements and Report
11. Appointment of Chan & Co Chartered Professional Accountants Firm
12. Election of Board of Directors
13. Approval of Squash BC Signing Officers
14. Other Business (if any)
15. Adjournment

SQUASH BC - 2026 AGM - VOTING MEMBER LIST

2025/26 FACILITY MEMBERS & REPRESENTATIVES

Member Facility	Designated Representative	Alternate Representative	Voting Rights
Arbutus Club	Dave Glass		1
Bayside Racquets Club	Trish Campbell	John Cox	1
Bolt Fitness	Parteek Bal	Harpreet Basra	1
Bonsor Complex	Leonard Bruno		1
Bulkley Valley Pool & Recreation Center	Emma Baker	Eric West	1
Campbell River Squash Club	Greg Vos	Tony Fantillo	1
Cedar Hill Squash Club	Ben Uliana	Patty Ballam	1
Chilliwack Squash Club (Cheam Centre)	Shawn Zwierzchowski		1
Comox Community Centre	Hanna Stoddart	Justin Wolfe	1
Evergreen Squash Club	Cathy Covernton	Thomas Brinkman	1
Fitness Unlimited Langley	Peter Hoh		1
Global Fitness & Racquet Centre	Darcia Fenton	Asia Snook	1
Hollyburn Country Club	Ryan Picken	Jessica Katzin	1
Jericho Tennis Club	Richard Yendell	Jaimie Dobson	1
Lakeshore Racquets Centre	Derek Carnell		1
Lakeside Multiplex	Ryan Coltura	Carol Millar	1
Meadow Park Sports Centre	Roger Weetman	Melissa Talaro	1
Nakusp Squash Club	Ava Nelson		1
Nanaimo Squash Club	Josh Struthers	Alastair McColl	1
Nelson Squash Club	John Bowden	Zak Allison	1
Panorama Recreation Centre	Hannah Nawroth	Chanelle Moisson	1



Prince Rupert Racquet Association and Centre	Tami O'Rear	Richard Haley	1
Revelstoke Squash Den	Nathan Bertram	Greg Louttit	1
Salt Spring Squash Club	Markus Wenzel	Karl Otto	1
Sandcastle Fitness	Thomas Clark		1
Shawnigan Lake School	Colin Whitney	Mike Johnson	1
Squamish Squash Club	Scott Wengi	Dara Sklar	1
St. Michaels University School	Lindsay Brooke	Grace Thomas	1
Terminal City Club	Sergio Hsia	Barry Gifford	1
The Rosters Sports Club	Jake Hooker		1
University of Victoria	Jason Wright	Michelle Peterson	1
Vancouver Lawn Tennis & Badminton Club	Viktor Berg	Heather Nivison	1
Vancouver Racquets Club	Karsten Purbs	Celine Li	1
Vancouver Squash Academy at River Club	Jessica Almaguer		1

2025/26 SQUASH BC ZONES & REPRESENTATIVES

Zone	Representative	Voting Rights
Zone 1: Kootenays	Vacant	1
Zone 2: Thompson-Okanagan	Tomos Edmonds	2
Zone 3: Fraser Valley	Shawn Zwierzchowski	1
Zone 4: Fraser River	Vacant	1
Zone 5: Vancouver-Coastal	Vacant	2
Zone 6: Vancouver Island-Central Coast - South	Vacant	1
Zone 6: Vancouver Island-Central Coast - North	Josh Struthers	1
Zone 7: Northwest	Richard Haley	1
Zone 8: Cariboo-Northeast	Vacant	1

2025/26 SQUASH BC BOARD OF DIRECTORS

Director	Role
Cathy Brown	President
Leonard Bruno	VP-Finance
Nathan Ozog	VP-Secretary
Joel Casey	Director at Large
Diana Chang	Director at Large
Chris El-Araj	Director at Large
Iyeba Maclayton	Director at Large
Stacey Sellars	Director at Large
Bruce Matthews	Past President

SQUASH BC STAFF

Current Staff Member	Role
Kim Dennis	Executive Director
2025-26 Season Staff Member	Role
Josh Heuving	Sport Development Manager
Justyna Kusiak	Member Service Coordinator
Jess Alexandor	Community Initiatives Coordinator
Zoe Lo	Competitions Coordinator
Katelyn Lafleur	Intern



SQUASH BC - 2026 AGM - PROXY FORM

British Columbia Squash Racquets Association (Squash BC)

June 27th, 2026 - 10:00AM - 11:00 AM

IMPORTANT NOTE:

Completed and signed Proxy Forms must be emailed to executivedirector@squashbc.com no later than Wednesday, June 24th, at 11:59PM. Proxy Forms received after this date will not be accepted.

Please be advised that I, _____, being a designated individual
(Voting Member Name)

representative of _____, do hereby appoint
(Member Club or Zone)

_____ of _____ for me in my name and on my behalf
(Proxy Name) (Proxy City)

to attend and vote at the 2026 Annual General Meeting of the British Columbia Squash Racquets Association on Saturday, June 27, 2026.

Signed at _____, BC on the _____ day of _____, 2026.
(City) (Date) (Month)

Signature of Voting Member: _____

As per the Constitution and Bylaws of the British Columbia Squash Racquets Association:

Each full member in good standing shall be entitled, through its duly appointed and designated individual, to one vote at any Annual General Meeting and any Special General Meeting of the Association. Leagues and Zones will be appointed votes at the previous AGM.

Voting by proxy shall be permitted at any Annual or Special General Meeting of the Association. The proxy holder shall be appointed by the member of the Association.

2025 SQUASH BC AGM DRAFT MINUTES

2025 Squash BC Annual General Meeting

July 5, 2025 - 10:00 AM - 11:00 AM

Electronic Meeting via Zoom

<p>Attendees: Directors: Cathy Brown (CB), Leonard Bruno (LB), Nathan Ozog (NO), Joel Casey (JC), Diana Chang (DC), Iyeba Maclayton (IM), Stacey Sellars (SS) Staff: Kim Dennis (ED), Joshua Heuving (JH), Justyna Kusiak (JK), Jess Alexandor (JA) Voting Members & Guests: Tomos Edmonds (TE), Dara Sklar (DS), Richard Haley (RH), Shawn Zwierzchowski (SZ), Ben Uliana (BU), Zach Seto (ZS), Sam Crawford (SC), Joel Vosburg (JV), Josh Struthers (JS), Thomas Brinkman (TB), Tasha Doucas (TD), Sam Krich (SK), Robert Eberhard (RE), Jamie Nicholls (JN) Regrets: Andrew Clements (AC), Maryam Sarfjoo (MS), Michael Arding (MA), Hussein Hollands (HH), Alice Jin (AJ), Yilin Wu (YW)</p>

Item	Presenter	Topic
1.	CB	Call to Order: 10:03 AM
2.	CB	Land Acknowledgement
3.	CB	President’s Welcome
4.	JN	<p>Squash Canada</p> <p>JN shared Squash Canada’s 2024–25 Year in Review, highlighting growth in memberships and participation, along with the international successes of Canadian athletes. JN also provided a high-level overview of the Squash Canada <i>Road to Podium LA 2028</i> campaign and shared details on the 2026 Canadian Squash Championships, which will be hosted at The Arbutus Club in Vancouver.</p>
5.	ED	<p>Quorum & Voting Rights</p> <p>Facility Member Representatives Thomas Brinkman (TB), Sam Crawford (SC), Tasha Doucas (TD), Richard Haley (RH), Sam Krich (SK), Zach Seto (ZS), Dara Sklar (DS), Josh Struthers (JS), Ben Uliana (BU), Joel Vosburg (JV), Shawn Zwierzchowski (SZ)</p> <p>Zone Representatives Tomos Edmonds (TE), Richard Haley (RH), Sam Krich (SK), Josh Struthers (JS), Shawn Zwierzchowski (SZ)</p>

		Voting members in attendance: 11 - Quorum achieved Votes available: 17
6.	ED	Quorum & Voting Rights - Process
7.	CB	Approval of Agenda - Any new business (None) <i>Motion (1) to approve the 2025 Squash BC Annual General Meeting Agenda.</i> <i>Moved by TD, Seconded by RH, Carried</i>
8.	CB	2024 AGM Minutes - Business Arising from the 2024 AGM (None) <i>Motion (2) to approve the 2024 Squash BC Annual General Meeting Minutes as Presented in the 2025 Squash BC Annual General Meeting Package.</i> <i>Moved by SC, Seconded by SZ, Carried</i>
9.	ED	Presentation of 2025 Annual Report
10.	LB	Presentation of the FY2024-25 Reviewed Financial Statements and Report LB shares that Squash BC's goal is to consistently grow net assets by running minor surpluses each year, and this year it was achieved once again. This was made possible through access to the 2020 Fund and Building the Future Fund (BTFF). Additionally, viaSport provided higher-than-expected funding, which allowed us to avoid drawing on our Fundraising Funds. In the Statement of Operations, income increased, which was driven by viaSport funding, competition and league revenues, and the overall success in growing the sport. Expenses also rose. We adjusted the reporting of wages and benefits, reallocating a portion of funds from the administration category to competitions and player development, reflecting the significant staff time dedicated to those areas. <i>Motion (3) to approve that the Board undertake a review of accounting services and, if deemed appropriate initiate a tender process for the selection of an accounting firm to conduct the review engagement for the 2025-26 fiscal year.</i> <i>Moved by TB, Seconded by SC, Carried</i>

11.	CB	<p>Resolutions of the Board</p> <p><i>Motion (4) to approve ratification of the decisions and actions of the Board of Directors from the 2024-25 Fiscal Year.</i> <i>Moved by RH, Seconded by TD, Carried</i></p>
12.	CB	<p>Approval of Slate of Directors</p> <p>Presentation of Candidates:</p> <ul style="list-style-type: none"> - Diana Chang - 2 year term - Chris El-Araj- 2 year term - Iyeba Maclayton - 2 year term - Nathan Ozog - 2 year term <p><i>Motion (5) to approve the re-election of the proposed slate of Directors, as presented, to serve two-year terms.</i> <i>Moved by TD, Seconded by DS, Carried</i></p>
13.	CB	<p>Approval of Signing Officers</p> <p><i>Motion (6) to approve Signing Officers for the 2025-26 as Executive Roles as Determined by the Squash BC Board of Directors.</i> <i>Moved by SC, Seconded by SZ, Carried</i></p>
14.	CB	<p>Membership Dues</p> <ul style="list-style-type: none"> - Membership Dues recommended to remain unchanged for upcoming season, including Bulk Membership Rates. <p><i>Motion (7) to approve Membership Dues as presented.</i> <i>Moved by DS, Seconded by TE, Carried</i></p>
15.	CB	<p>Adjournment</p> <ul style="list-style-type: none"> - Squash BC 2026 Annual General Meeting: Saturday, June 27th <p><i>Motion (8) to Adjourn the 2025 Annual General Meeting of Squash BC.</i> <i>Moved by DS, Seconded by SC, Carried</i></p>

ELECTION TO THE SQUASH BC BOARD OF DIRECTORS & ASSOCIATED MOTIONS

2026 Nominations Committee Report

Overview

The following is the Nominations Committee Report for the 2026 Squash BC Annual General Meeting, taking place Saturday, June 27, 2026, at 10:00 AM. The Report was prepared by the Squash BC Board-Approved Nominations Committee and represents the collective recommendations of the committee members.

Background

The Squash BC Board of Directors is made up of eight (8) voting directors and a non-voting Past President. Within the voting directors, there are three executive roles (President, VP-Finance, and VP-Secretary).

This year, there are four board positions open for election. These open positions are for two-year term lengths. Two active directors are seeking renewal of their positions, while two active directors are leaving the board:

- Cathy Brown, the current President, will be stepping down to become Past President, while Bruce Matthews finishes his term as Past President
- Stacy Sellars will be leaving the board
- Joel Casey is seeking re-election
- Leonard Bruno (VP-Finance) is seeking re-election

There are also four directors whose terms are not up for renewal this year – Nathan Ozog (VP Secretary), Diana Chang, Chris El-Araj, and Iyeba Maclayton.

Given that the current President of the Board is stepping down, a new President will be appointed internally by the board members themselves after the election takes place.

Process

To guide the process, the nominating committee assesses the skills and type of contributions required within the board at this specific time, and evaluates candidates against these criteria to determine their suitability for available board positions.

New candidates participated in an interview with a panel of Nominations Committee members to:

- Become familiar with their interests and how they relate to the strategic priorities of Squash BC,
- Ensure they understood the commitment required to serve effectively on the board of directors,
- Evaluate their suitability for available board positions based on the skills and contributions identified by the committee.

Candidates

Active Directors Seeking Re-Election

Joel Casey:

Joel Casey is an active member of the Global Racquets + Fitness Centre in Kelowna, BC and has had significant involvement in the local squash community. Joel has volunteered as the Tournament Director for the Kelowna Open for more than the past ten years. This included both the amateur events, and the PSA draws from 2015-19. Joel also served as the President of the Okanagan Squash League for seven seasons and still actively participates in the league. Outside of squash, Joel is an optometrist and runs a successful practice. Joel connects with Squash BC's stated priorities and emphasized the importance of facility engagement and development. He also connects with Squash BC's goal to grow the sport through grassroots initiatives and engaging diverse audiences. As the only current director residing outside of the Lower Mainland, Joel brings an important voice to the Squash BC Board as the organization continues to develop province-wide programming and initiatives.

Leonard Bruno:

Leonard Bruno is currently Squash BC's VP-Finance and has held that position since joining the Board in 2018. Under Leonard's guidance, Squash BC has vastly improved the quality of its financial record-keeping and reporting. As well, Leonard has been instrumental in establishing the financial strategy of the organization. Leonard intends to continue as VP-Finance for

another term. Outside of Squash, Leonard is a Chartered Professional Accountant who has owned and operated a public practice for 30 years. He has been the Director, Treasurer, and/or President of multiple other not-for-profit boards, such as the Italian Cultural Centre and two senior care homes. Leonard is an active member of Bonsor Recreation Complex and is a captain of one of their Vancouver Squash League teams.

New Candidates

Raminder Dhillon:

Raminder Dhillon brings experience with business and civic politics. He is the owner of an international business, and brings experience with global logistics, strategic growth, and navigating regulatory environments. He is passionate about the growth of squash in BC – in schools, corporate sponsorships, strategic planning, and corresponding advocacy/lobbying efforts. He is also interested in junior squash – he has been a lifetime participant in squash since he was junior and currently has two active children involved in the sport.

Reza Askari:

Reza Askari is a passionate squash player and community builder that would bring extensive fundraising and marketing skills to the board. He is currently an Event Director for Motionball – Marathon of Sport in Vancouver, a position he has held since 2017. In the past he has also served as a committee member of Volleyball BC. He is the owner of a digital marketing agency and has an enthusiasm for bringing and applying this skillset for Squash BC initiatives such as fundraising.

Recommendations

Given that there are four total director positions for election, with two active directors (Joel Casey, Leonard Bruno) seeking re-election and two new nominations (Raminder Dhillon, Reza Askari), the board recommends that all four be elected to the board by acclamation.

The returning directors will help maintain stability and continuity in the Board and Executive Team and allow for mentorship and succession planning for future Executive Team members.

The new directors' backgrounds, experience, and areas of interest match the highlighted needs and strategic priorities of the Board.

Conclusion

We thank all the candidates for their applications and for participating in the nominations process. Squash BC is very fortunate to have such strong candidates willing to contribute their time and energy in aid of the growth and development of squash in BC.

I wish to acknowledge the Nominations Committee members for their time and efforts with the nominations process.

Thank you,

Andrew Clements

Nominations Committee

Andrew Clements - Chair

Bruce Matthews

Cathy Brown

Nathan Ozog

Kim Dennis

Since the number of interested candidates matches the number of positions to fill, per the Bylaws of Squash BC, these directors will be elected by acclamation. Each will serve a two-year term in their role on the Squash BC Board of Directors.

Motion to approve by acclamation, returning Directors Joel Casey and Leonard Bruno, and new Directors Raminder Dhillon and Reza Askari, as Directors of Squash BC for 2 year terms (2026-2028).

ADDITIONAL MOTIONS FOR APPROVAL

1 – Approval of Updated Squash BC Bylaws

The proposed updates to the Squash BC Bylaws, included in the 2026 AGM Package and first circulated on June 13, 2026, reflect the organization’s ongoing commitment to good governance, transparency, and operational excellence. The attached [Appendix A: Bylaw Update Information Package](#) outlines the Summary of Major Changes, and provides both the current bylaws and a highlighted version of the updated Bylaws reference. The updated and clean version of the document is available in [Appendix B: Updated Bylaws for Approval](#). While the primary motivation for these revisions was to ensure alignment with the BC Societies Act—particularly regarding voting procedures and board member remuneration—the updates also represent an important step in advancing Squash BC’s broader Organizational Excellence Initiative (OEI).

The OEI emphasizes modernizing governance structures, strengthening accountability, and ensuring that Squash BC’s internal frameworks support long-term sustainability and member-driven decision-making. Updating the Bylaws is a foundational component of this work. The revisions help clarify roles and responsibilities, streamline processes, and ensure that Squash BC’s governance model is consistent with contemporary best practices for provincial sport organizations.

Together, the Bylaw updates and the OEI reinforce Squash BC’s commitment to operating as a transparent, responsive, and forward-looking organization—one that is equipped to support the growth of squash across British Columbia and to meet the expectations of its members, partners, and stakeholders.

Motion to Approve the Squash BC Bylaws, as presented in Appendix B: Updated Squash BC Bylaws for Approval.

APPENDICES

APPENDIX A: SQUASH BC BYLAW UPDATE PACKAGE

Squash BC Bylaws Summary of Changes

Following Squash BC's participation in the Operation Enhancement Initiative with Sport Law, where more than 30 recommendations were identified to strengthen governance and operations, the Board undertook a focused review of three key areas of our bylaws. This work was designed to bring Squash BC into alignment with the BC Societies Act, while also modernizing and strengthening our governance framework to better support the organization's long-term stability and growth.

As part of this work, several updates relate specifically to Zone Member Representatives, including changes to sections 2.1.b, 2.15, 2.16, 3.18b. Squash BC's current zone-based representative structure has become increasingly difficult to sustain, as many zones have limited volunteer pools, resulting in frequent vacancies and an uneven distribution of representation across the province. At the same time, the growth in Facility Members has shifted much of the zone-level engagement work into the hands of club-based operational representatives. This is creating duplication between Zone Representatives and existing facility-drive communication channels. Removing Zone Representatives from the bylaws allows Squash BC to streamline its governance model and redirect resources toward more effective, direct engagement with clubs and individual members through staff-led outreach, volunteer initiatives, and modern communication tools, ensuring consistent and equitable support across the province.

In addition to the bylaw updates related to Zone Member Representatives, this package of amendments introduces two additional updates aimed at bringing Squash BC into alignment with the BC Societies Act and modernizing our governance structure. These include the addition of a new section h) under director eligibility, which strengthens governance safeguards by ensuring that individuals holding a fiduciary role within a member club or facility cannot simultaneously serve as a director of Squash BC. The amendments also update and clarify the language regarding the remuneration of directors, ensuring consistency with legislative requirements and best practices.

Please note that the removal and consolidation of the affected sections will result in a renumbering of all bylaws, which is reflected in the updated clean version. A table outlining the current wording alongside proposed changes is provided in the following pages.

Bylaw #	Current Wording	Proposed Changes
2.1.b	Zone Representative Member – Individual Members who have been appointed by the Board to represent their zone and who have agreed to abide by and adhere to the Society’s By-laws, policies, procedures, and rules	Removal of Zone Members as governing representatives.
2.15	Zone Representatives – On an annual basis, each Zone may recommend to the Board the individual(s) who will serve as zone representative(s) for that Zone. The Board will appoint the zone representative(s) at its discretion and may remove a zone representative at any time.	Remove this section.
2.16	Eligibility – Zone Representatives must be Individual Members of the Society in good standing. It is recommended but not mandatory that the zone representatives are registered in good standing with a Club and Facility member of the Society.	Remove this section.
3.18.b	Zone Representative Members will have voting rights as determined by the Board.	Remove this Section
4.6	<p>Eligibility – To be eligible for election as a Director, an individual must:</p> <ul style="list-style-type: none"> a) Be eighteen (18) years of age or older b) Be an Individual Member c) Be registered with a Club and Facility Member (At any time, up to one (1) Director of the Board may waive this requirement if they bring a desired expertise to the Board); d) Have the power under law to contract; 	<p>Adding a section (h) protects the integrity, independence, and fairness of board decision-making by preventing individuals with active fiduciary duties to a Club or Facility Member from simultaneously serving as directors.</p> <p>Proposed addition (h) as follows:</p> <p>An individual must not, at the time of eligibility,</p>

	<ul style="list-style-type: none"> e) Have not been convicted of an offense involving fraud in the past five years; f) Have not been declared incapable by a court in Canada or in another Country; and g) Not have the status of an undischarged bankrupt 	<p>occupy a senior position that gives rise to a fiduciary obligation to any Club or Facility Member; however, a person elected or appointed shall have seven (7) days to resign from such a position, failing which their election or appointment is deemed void.</p>
7.13	<p>No Remuneration- All Directors and members of Committees will serve their term of office without remuneration (unless approved at a meeting of Members) except for reimbursement of expenses as approved by the Board. This section does not preclude a Director or member of a Committee from providing goods or services to the Society under contract or for purchase. Any Director or member of a Committee will disclose the conflict/potential conflict in accordance with these By-laws.</p>	<p>No Remuneration- All Directors and members of Committees will serve their term of office without remuneration (unless approved at a meeting of Members) except for reimbursement of expenses as approved by the Board. This section does not preclude a Director or member of a Committee from providing goods or services to the Society under contract or for purchase. Any Director or member of a Committee will disclose the conflict/potential conflict in accordance with these By-laws.</p>

PENDING 12.1 Ratification - These By-laws were ratified by a Special Resolution vote of the Members of the Society at a meeting of Members duly called and held on June 27, 2026 and the effective date upon which these amended Bylaws shall come into effect shall be upon filing with the Registrar of Companies for the Province of British Columbia.

Current Bylaws

Squash BC's Current Bylaws can be reviewed and accessed by visiting our website here [Squash-BC-Bylaws-Updated-2023.pdf](#)

Bylaws with Changes Highlighted

BRITISH COLUMBIA SQUASH RACQUETS ASSOCIATION BY-LAWS

ARTICLE I GENERAL

1.1 Purpose – These By-laws relate to the general conduct of the affairs of the British Columbia Squash Racquets Association.

1.2 Definitions – The following terms have these meanings in these By-laws:

- a) Act – the British Columbia Societies Act
- b) Auditor – an individual appointed by the Members at the Annual General Meeting to review or audit the books, accounts, and records of the Society for a report to the Members at the next Annual General Meeting in accordance with the Act
- c) Board – the Board of Directors of the Society
- d) Days – days including weekends and holidays
- e) Director – an individual elected or appointed to serve on the Board pursuant to these By-laws
- f) Members – those entities meeting the definition of Member that are admitted as Members of the Society under these By-laws
- g) Member Proposal – A Member Proposal, submitted to the Society at least seven (7) days before a meeting of the Members, must include the proposal itself, the names and signatures of at least 5% of the voting Members, and, optionally, a statement of support for the proposal (consisting of fewer than 200 words). A Member Proposal may not be substantially similar to Member Proposal that was proposed at a meeting of the Members in the past two calendar years.
- h) Officer – an individual elected or appointed to serve as an Officer of the Society pursuant to these By-laws
- i) Ordinary Resolution – a resolution passed by a simple majority of the votes cast on that resolution and as described in the Act
- j) Society – British Columbia Squash Racquets Association (Operating Name: Squash BC)
- k) Special Resolution – a resolution passed by a majority of not less than 2/3rds of the votes cast on that resolution and as described in the Act.

1.3 Registered Office – The registered office of the Society will be located within the Province of British Columbia.

1.4 Affiliations – The Society will seek guidance from Squash Canada and viaSport in the development of our organizational rules, regulations, and governance.

1.5 No Gain for Members – The Society will be carried on without the purpose of gain for its Members and any profits or other accretions to the Society will be used in promoting its purposes.

1.6 Ruling on By-laws – Except as provided in the Act, the Board will have the authority to interpret any provision of these By-laws that is contradictory, ambiguous, or unclear, provided such interpretation is consistent with the purposes of the Society.

1.7 Conduct of Meetings – Unless otherwise specified by the Board, meetings of Members and meetings of the Board will be conducted according to Robert's Rules of Order (current edition).

1.8 Interpretation – Words importing the singular will include the plural and vice versa, words importing any gender will include all genders, and words importing persons will include bodies corporate.

ARTICLE II MEMBERSHIP

2.1 Categories – The Society has the following category of Member:

- a) Club and Facility Member – Clubs and Facilities that have agreed to abide by and adhere to the Society's By-laws, policies, procedures, and rules
- ~~b) Zone Representative Member – Individual Members who have been appointed by the Board to represent their zone and who have agreed to abide by and adhere to the Society's By-laws, policies, procedures, and rules~~
- c) Individual Member – Individuals who have agreed to abide by and adhere to the Society's By-laws, policies, procedures, and rules (or, if the individual is under the age of 18, who have had a parent or guardian agree to abide by the Society's By-laws, policies, procedures, and rules on behalf of the individual).

Admission of Members

2.2 Admission of Members – No individual will be admitted as a Member of the Society unless:

- a) The candidate member has made an application for membership in a manner prescribed by the Society;
- b) The candidate member has paid dues as prescribed by the Board;
- c) The candidate member agrees to uphold and comply with the Society's governing documents;
- d) The candidate member meets any other condition of membership determined by the Board; and
- e) The candidate member has been approved by majority vote as a Member by the Board or by any committee or individual delegated this authority by the Board.

Membership Dues and Duration

2.3 Year – Unless otherwise determined by the Board, the membership year of the Society will be October 1 – September 30.

2.4 Duration – Membership duration is accorded on an annual basis and Members will reapply for membership annually in a manner prescribed by the Board.

2.5 Dues – Membership dues will be determined by the Board and must be paid annually for the following membership categories

- a) Club and Facility Members
- b) Individual Members

Transfer, Suspension, and Termination of Membership

2.6 Transfer – Membership in the Society is non-transferable.

2.7 Suspension – Membership in the Society may be suspended if:

- a) Disciplinary sanction has been imposed; or
- b) A disciplinary investigation or action is ongoing.

2.8 Effects of Suspension – A suspended Member is not in good standing, may not vote at meetings of the Members, is not permitted to have any sport-related involvement with the Society, and may be subject to a probationary period before being reinstated to good standing.

2.9 Termination – Membership in the Society will terminate immediately upon:

- a) The expiration of the Member's annual membership, unless renewed in accordance with these By-laws;
- b) Resignation by the Member;
- c) Dissolution of the Society;
- d) The Member's death or dissolution; or
- e) By Ordinary Resolution of the Board or of the Members at a duly called meeting, provided fifteen (15) days notice is given and the Member is provided with reasons and the opportunity to be heard. Notice will set out the reasons for termination of membership and the Member receiving the notice will be entitled to submit a written submission and make representations opposing the termination.

2.10 May Not Resign – A Member may not resign from the Society when the Member is subject to disciplinary investigation or action by the Society

2.11 Arrears – A Member will be expelled from the Society for failing to pay membership dues or monies owed to the Society by the deadline dates prescribed by the Board. Any dues, subscriptions, or other monies owed to the Society by suspended or expelled Members will remain due.

Good Standing

2.12 Definition – A Member will be in good standing provided that the Member:

- a) Has not ceased to be a Member;
- b) Has not been suspended or expelled from membership, or had other membership restrictions or sanctions imposed;
- c) Has completed and remitted all documents as required by the Society;
- d) Has complied with the By-laws, policies, and rules of the Society;
- e) Is not subject to a disciplinary investigation or action by the Society, or if subject to disciplinary action previously, has fulfilled all terms and conditions of such disciplinary action to the satisfaction of the Board; and
- f) Has paid all required membership dues.

2.13 Cease to be in Good Standing – Members that cease to be in good standing, as determined by the Board or by a disciplinary panel, will not be entitled to vote at meetings of the Members or be entitled to the benefits and privileges of membership until such time as the Board is satisfied that the Member has met the definition of good standing.

2.14 Club and Facility Member Not in Good Standing – Individual Members who are members in good standing with the Society will remain eligible to participate in any Society-sanctioned competition or activity regardless of whether the Individual Member’s Club and Facility Member is a member in good standing with the Society.

Zone Representatives

~~2.15 Zone Representatives – On an annual basis, each Zone may recommend to the Board the individual(s) who will serve as zone representative(s) for that Zone. The Board will appoint the zone representative(s) at its discretion and may remove a zone representative at any time.~~

~~2.16 Eligibility – Zone representatives must be Individual Members of the Society in good standing. It is recommended but not mandatory that zone representatives are registered in good standing with a Club and Facility Member of the Society.~~

ARTICLE III MEETINGS OF MEMBERS

3.1 Annual General Meeting – The Society will hold meetings of Members at such date, time, and place as determined by the Board within the Province of British Columbia. An Annual General Meeting must be held once every calendar year. Members will be provided, at the Annual General Meeting, with a copy of the approved financial statements and auditor’s report (if any).

3.2 Extraordinary General Meeting – An Extraordinary General Meeting of the Members may be called at any time by Ordinary Resolution of the Board or upon the written requisition of ten percent (10%) or more of the Members, in the form described in the Act, for any purpose connected with the affairs of the Society that does not fall within the exceptions listed in the Act or is otherwise inconsistent with the Act.

3.3 Called by Requisition – If a written requisition meeting the requirements of Section 3.2 is deposited, an Extraordinary General Meeting must be called within twenty-one (21) days from the date of the deposit of the requisition and held within sixty (60) days of the calling of the meeting. If the Extraordinary General Meeting is not called within twenty-one (21) days, a majority of the requisitionists may call the Extraordinary General Meeting.

3.4 Participation/Holding by Electronic Means – Any person entitled to attend a meeting of Members may participate in the meeting by telephonic or electronic means that permit all participants to communicate adequately with each other during the meeting if the Society makes such means available. A person so participating in a meeting is deemed to be present at the meeting.

3.5 Notice – Written or electronic notice of the date of the Annual General Meeting of the Members will be given to all Members in good standing, Directors, and the Auditor (if any) at least seven (7) days and not more than sixty (60) days prior to the date of the meeting. Notice will contain a reminder of the right to vote by proxy, a proposed agenda, any Member Proposals, reasonable information to permit Members to make informed decisions, nominations of Directors, and the text of any resolutions or amendments to be decided.

3.6 Notice by Other Means – If the Society has more than 250 Members, it may deliver, at least seven (7) days and not more than sixty (60) days prior to the date of the meeting, notice to Members who have provided an email address to the Society. Notice will also be considered to have been given to Members if it is published, throughout the period commencing at least twenty-one (21) days before the meeting, on the Society’s website.

3.7 Waiver of Notice – Any person who is entitled to notice of a meeting of the Members may waive notice, and attendance of the person at the meeting is a waiver of notice of the meeting, unless the person attends the meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting was not lawfully called in accordance with these By-laws.

3.8 Error or Omission in Giving Notice – No error or omission in giving notice of any meeting of the Members shall invalidate the meeting or make void any proceedings taken at the meeting

3.9 Special Business – Special business is:

- a) All business conducted at an Extraordinary General Meeting except the adoption of the rules of order, and
- b) All business conducted at an Annual General Meeting, except:
 - i) The adoption of the rules of order,
 - ii) The consideration of the financial statements,
 - iii) The report of the Directors,
 - iv) The report of the auditor (if any),
 - v) The election of Directors,
 - vi) The appointment of the auditor (if any), and
 - vii) Such other business as, under these By-laws or required by the Act, ought to be conducted at an Annual General Meeting, or business which is brought under consideration by the report of the Directors issued with the notice convening the meeting.

3.10 New Business – No other item of business will be included in the notice of the meeting of the Members unless a Member Proposal, as defined in the Act, has been submitted to the Board twenty-one (21) days prior to the meeting of the Members in accordance with procedures as approved by the Board and the Act. Copies of all such Member Proposals together with copies of any amendments thereto then proposed by the Board and copies of all resolutions put forward by the Board shall be sent to all Members with the notice calling a meeting of the Members and an updated agenda (if notice has already been sent to the Members).

3.11 Quorum – A minimum of five (5) Members present or by proxy will constitute a quorum. If a quorum is present at the opening of a meeting of the Members, the Members present may proceed with the business of the meeting, even if a quorum is not present throughout the meeting.

3.12 No Quorum – If there is no quorum at a duly called meeting of the Members, the meeting may be adjourned until a later date. At the continuation of the adjourned meeting, if quorum is again not

present, the voting Members present constitute a quorum for the purposes of that meeting.

3.13 Chair – The President, or designate as determined by the Board, will chair all meetings of the Members.

3.14 Agenda – The agenda for the Annual General Meeting will at least include:

- a) Call to order
- b) Establishment of quorum
- c) President’s welcome address
- d) Approval of the agenda
- e) Approval of minutes of the previous Annual General Meeting
- f) Presentation of reports
- g) Appointment of Auditors (if any)
- h) Business as specified in the meeting notice (including By-laws amendments and considerations of Member Proposals (if any))
- i) Presentation of the budget
- j) Election of new Directors
- k) Adjournment

3.15 Scrutineers – At the beginning of each meeting, the Board may appoint one or more scrutineers who will be responsible for ensuring that votes are properly cast and counted.

3.16 Adjournments – With the majority consent of the Members present and after quorum is ascertained, the Members may adjourn a meeting of Members and no notice is required for continuation of the meeting if the meeting is held within thirty (30) days. Any business may be brought before or dealt with at any adjourned meeting which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.

3.17 Attendance – The only persons entitled to attend a meeting of the Members are the Members, the parents or guardians of a Member if the Member is younger than 18 years old, delegates representing Members, the Directors, the auditor (if any), and others who are entitled or required under any provision of the Act to be present at the meeting. Any other person may be admitted only if invited by the Chair or with the majority consent of the Members present.

Voting at Meetings of Members

3.18 Voting Rights – Members will have the following voting rights at all meetings of the Members:

- a) Club and Facility Members may each appoint a delegate who will have one vote on behalf of the Club and Facility Member
- ~~b) Zone Representative Members will have voting rights as determined by the Board~~
- c) Individual Members do not have a voting rights

3.19 Eligibility of Votes – The date determined by the Board will determine the list of Members that are eligible to vote at a meeting of the Members. The date will be no more than thirty (30) days prior to

the meeting.

3.20 Delegates – Club and Facility Members will appoint in writing (inclusive of electronic notice) to the Society, seven (7) days prior to the meeting of Members, the name of the Delegate(s) to represent the Club and Facility Member. Delegates must be at least eighteen years of age, of sound mind, and be acting as the Club and Facility Member’s representative.

3.21 Proxy Voting – Every Member entitled to vote at a meeting of Members may, by means of a proxy, appoint a proxy holder, or one or more alternate proxy holders, to attend and vote on behalf of the Member at that specific meeting of the Members and at the continuation of the meeting should it be adjourned. The proxy holder need not be a Member. A proxy must:

- a) Be signed by the Member;
- b) Be in a form that complies with the Act;
- c) Comply with the format stipulated by the Society; and
- d) Be submitted to the Registered Office of the Society at least two (2) business days prior to the meeting of the Members

3.22 Maximum Number of Proxies – No Member will hold more than two (2) proxy votes.

3.23 Absentee Voting – Should the Society provide a mechanism for absentee voting, a Member may vote in writing in advance of the meeting of the Members on published proposed resolutions and for the election of Directors by so indicating the vote to the Society, in a form prescribed by the Society, prior to the vote being taken.

3.24 Voting by Mail or Electronic Means – Should the Society provide a mechanism for absentee voting, a Member may vote by mail, telephonic, or electronic means if:

- a) The votes may be verified as having been made by the Member entitled to vote; and
- b) The Society is not able to identify how each Member voted.

3.25 Determination of Votes – Votes will be determined by a show of hands, orally, or electronic ballot, except in the case of elections which require a secret ballot, unless a secret or recorded ballot is requested by a Member.

3.26 Majority of Votes – Except as otherwise provided in these By-laws, an Ordinary Resolution will decide each issue.

ARTICLE IV GOVERNANCE

Composition of the Board

4.1 Directors – The Board will consist of up to nine (9) Directors.

4.2 Composition of the Board – The positions on the Board include the following:

- a) President
- b) Vice-President Secretary

- c) Vice-President Finance
- d) Up to five (5) Directors-at-Large
- e) Past Director

4.3 Positions – The Board may determine, at least (30) days prior to the Annual General Meeting, the number of Director-at-Large positions that will be elected at the Annual General Meeting so long as this number does not exceed the composition above in 4.2 and/or shorten the term of an elected Director-at-Large

4.4 Past Director – A Past Director of the Society will be annually appointed into the exofficio position of Past Director provided that this individual is interested in serving in the position and has been approved by Ordinary Resolution of the Board.

4.5 Directors-at-Large – Elected Directors-at-Large may be appointed, by Ordinary Resolution of the Board, to have one or more portfolios and may be assigned and removed duties by Ordinary Resolution of the Board.

Election of Directors

4.6 Eligibility – To be eligible for election as a Director, an individual must:

- a) Be eighteen (18) years of age or older;
- b) Be an Individual Member;
- c) Be registered with a Club and Facility Member (At any time, up to one (1) Director of the Board may waive this requirement if they bring a desired expertise to the Board);
- d) Have the power under law to contract;
- e) Have not been convicted of an offense involving fraud in the past five years;
- f) Have not been declared incapable by a court in Canada or in another country; and
- g) Not have the status of an undischarged bankrupt.
- h) **An individual must not, at the time of eligibility, occupy a senior position that gives rise to a fiduciary obligation to any Club or Facility Member; however, a person elected or appointed shall have seven (7) days to resign from such a position, failing which their election or appointment is deemed void.**

4.7 Call for Nominations – At least thirty (30) days prior to the Annual General Meeting, the Society will issue a 'Call for Nominations' using any means of communication. The 'Call of Nominations' will state the method which the nominations are to be made, the requirements for the position, and the deadline for submission which will be no later than twenty-one (21) days prior to the Annual General Meeting.

4.8 Nominations from the Floor – Nominations from the floor are not permitted.

4.9 Incumbents – Current Directors wishing to be re-elected are not subject to nomination but must notify the Society of their interest for re-election twenty-one (21) days prior to the Annual General Meeting.

4.10 Nomination – Any nomination of an individual for election as a Director must:

- a) Include the written consent of the nominee by signed or electronic signature;
- b) Be in the form required by the Society; and
- c) Be submitted to the Registered Office of the Society twenty-one (21) days prior to the Annual General Meeting. This timeline may be extended by Ordinary Resolution of the Board.

4.11 Election – So long as the total number of elected Directors does not exceed eight (8), Directors will be elected at each Annual General Meeting as follows:

- a) Up to four (4) Directors-at-Large will be elected to the Board at alternate Annual General Meetings to those listed in subsection b; and
- b) Up to four (4) Directors-at-Large will be elected to the Board at alternate Annual General Meetings to those listed in subsection a.

4.12 Director-at-Large Elections – Elections for Director-at-Large positions will be decided by majority vote of the Members in accordance with the following:

- a) Equal number of Nominations and Available Positions – Winners declared by acclamation.
- b) More Nominations than Available Positions – The nominee(s) with the highest number of votes will fill the available positions until the all the available positions have been filled. In the case of a tie for the final available position, a second vote will be conducted between the tied nominees. If there continues to be a tie then the winner(s) will be declared by Ordinary Resolution of the Board.

4.13 Appointment of Roles - The Board may, through Ordinary Resolution, appoint the President, Vice President - Secretary, and Vice President - Finance roles from among the Directors.

4.14 Terms – Elected Directors will serve terms of two (2) years and will hold office until they or their successors have been duly elected in accordance with these By-laws, unless they resign, or are removed from or vacate their office.

Resignation and Removal of Directors

4.15 Resignation – A Director may resign from the Board at any time by presenting his or her notice of resignation to the Board. This resignation will become effective the date on which the notice is received by the President and/Executive Director or at the time specified in the notice, whichever is later. When a Director who is subject to a disciplinary investigation or action of the Society resigns, that Director will nonetheless be subject to any sanctions or consequences resulting from the disciplinary investigation or action

4.16 Vacate Office – The office of any Director will be vacated automatically if:

- a) The Director's term in office expires;
- b) The Director resigns;
- c) The Director is found to be incapable of managing property by a court or under British Columbia law;
- d) The Director is found by a court to be of unsound mind;

- e) The Director becomes bankrupt or suspends payment of debts or compounds with creditors or makes an authorized assignment in bankruptcy or is declared insolvent; or
- f) The Director dies.

4.17 Removal – An elected Director may be removed by Special Resolution at a meeting of the Members provided the Director has been given reasonable written notice of, and the opportunity to be present and to be heard at, such a meeting.

Filling a Vacancy on the Board

4.18 Vacancy – Where the position of a Director becomes vacant for whatever reason, the Board may appoint a qualified individual by way of Ordinary Resolution to fill the vacancy of the term

Meetings of the Board

4.19 Call of Meeting – A meeting of the Board will be held at any time and place as determined by the President, or by written requisition of at least two (2) Directors.

4.20 Chair – The President will be the Chair of all meetings of the Board. In the absence of the President, the Vice President - Secretary will be the Chair of the meeting. In the absence of both the President and the Vice President - Secretary, or if the meeting of the Board was not called by the President or Vice President - Secretary, a designate will be the Chair of the meeting.

4.21 Notice – Written notice, served by email, of meetings of the Board will be given to all Directors at least seven (7) days prior to the scheduled meeting. No notice of a meeting of the Board is required if all Directors waive notice, or if those absent consent to the meeting being held in their absence.

4.22 Board Meeting With New Directors – For a first meeting of the Board held immediately following the election of Directors at a meeting of the Members, or for a meeting of the Board at which a Director is appointed to fill a vacancy on the Board, it is not necessary to give notice of the meeting to the newly elected or appointed Director(s).

4.23 Number of Meetings – The Board will hold at least six (6) meetings per year.

4.24 Quorum – At any meeting of the Board, quorum will be a majority of Directors.

4.25 Voting – Each Director, with the exception of the Past Director, is entitled to one vote. Voting will be by a show of hands, written, electronically, or orally unless a majority of Directors present request a secret ballot. Resolutions will be passed upon a majority of the votes being in favour of the resolution. In the event of a tie, the Chair of the meeting shall vote a second time to decide the issue.

4.26 No Alternate Directors – No person shall act for an absent Director at a meeting of the Board.

4.27 Written Resolutions – A resolution in writing and approved, including electronically, by all the Directors is as valid as if it had been passed at a meeting of the Board.

4.28 In-Camera Meetings – The Board may, by Ordinary Resolution, consider business in-camera if the business deals with, but not limited to:

- a) Discipline of any Director or Member;
- b) Expulsion or suspension of any person from any office of the Society, or of any Member of the Society;
- c) Recruitment and employment of personnel;
- d) Acquisition of property or other contractual arrangements; or
- e) Preparation or planning for the presentation of a competitive bid, quote, or similar activity.

4.29 Closed Meetings – Meetings of the Board will be closed to Members and the public except by invitation of the Board.

4.30 Meetings by Telecommunications – A meeting of the Board may be held by telephone conference call or by means of other telecommunications technology. Directors who participate in a meeting by telecommunications technology are considered to have attended the meeting.

Duties of Directors

4.31 Standard of Care – Every Director will:

- a) Act honestly and in good faith with a view to the best interests of the Society; and
- b) Exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

Powers of the Board

4.32 Powers of the Society – Except as otherwise provided in the Act or these By-laws, the Board has the powers of the Society and may delegate any of its powers, duties, and functions to any staff or committee of the Society.

4.33 Empowered – The Board is empowered, including but not limited to:

- a) Make policies and procedures or manage the affairs of the Society in accordance with the Act and these By-laws;
- b) Make policies and procedures relating to the discipline of Members and parents/guardians of Members (if the Member is younger than 18 years old), and have the authority to discipline these individuals in accordance with such policies and procedures;
- c) Make policies and procedures relating to the management of disputes within the Society and deal with disputes in accordance with such policies and procedures;
- d) Employ or engage under contract such persons, including a Senior Manager, as it deems necessary to carry out the work of the Society;
- e) Determine registration procedures, recommend membership dues, and determine other registration requirements;
- f) Enable the Society to receive donations and benefits for the purpose of furthering the objects and purposes of the Society;
- g) Make expenditures for the purpose of furthering the purposes of the Society;
- h) Borrow money upon the credit of the Society as it deems necessary in accordance with these By-laws; and

- i) Perform any other duties from time to time as may be in the best interests of the Society.

4.34 Senior Manager – When employed or contracted, the Board delegates to the Senior Manager the responsibility to manage the day-to-day operations of the Society in accordance with Board policies and direction, and subject to any limits established by the Board.

ARTICLE V OFFICERS

5.1 Composition – The Officers will be comprised of the President, Vice President - Secretary, Vice President - Finance, and Senior Manager (when employed or contracted).

5.2 Duties – The duties of Officers are as follows:

- a) The President will be responsible for the general supervision of the affairs and operations of the Society, will Chair meetings of the Members and meetings of the Board, will be the official spokesperson of the Society and may delegate this function as required, will oversee and supervise the Senior Manager, and will perform such other duties as may from time to time be established by the Board.
- a) The Vice President - Secretary will, subject to the powers and duties of the Board, oversee the governance and internal operations of the Society, maintain and safeguard the records and documentation of the Society, oversee the organization's internal policies and procedures, provide administrative support to the President, and will perform such other duties as may from time to time be established by the Board.
- b) The Vice President - Finance will, subject to the powers and duties of the Board, keep proper accounting records as required by the Act, will cause to be deposited all monies received by the Society in the Society's bank account, will supervise the management and the disbursement of funds of the Society, when required will provide the Board with an account of financial transactions and the financial position of the Society, will prepare annual budgets, and will perform such other duties as may from time to time be established by the Board.
- c) The Senior Manager (when employed or contracted) is the chief employee or contractor of the Society and is responsible to the Board for the management and operations of the Society. The Senior Manager will have a title as determined by the Board, and is responsible for implementing the Strategic Plan and other policies developed by the Board, for ensuring that all official documents and records of the Society are properly kept, for developing and implementing operational policies and procedures, and for managing the day-to-day operations of the Society through the staff and operational committees.

5.3 Delegation of Duties – At the discretion of the Officer and with approval by Ordinary Resolution of the Board, any Officer may delegate any duties of that office to appropriate staff or committee of the Society.

5.4 Other Officers – The Board may determine other Officer positions and appoint individuals to fill those positions. Other Officers need not be Directors.

ARTICLE VI COMMITTEES

6.1 Appointment of Committees – The Board may appoint such committees as it deems necessary for managing the affairs of the Society and may appoint members of committees or provide for the election of members of committees, may prescribe the duties and terms of reference of committees, may determine the reporting requirements for committees, and may delegate to any Committee any of its powers, duties, and functions.

6.2 Vacancy – When a vacancy occurs on any Committee, the Board may appoint a qualified individual to fill the vacancy for the remainder of the Committee’s term.

6.3 Ex-officio – The President and Senior Manager (when employed or contracted), or designate(s), will be ex-officio and non-voting members of all committees of the Society.

6.4 Removal – The Board may remove any member of any Committee.

6.5 Debts – No Committee will have the authority to incur debts in the name of the Society.

ARTICLE VII FINANCE AND MANAGEMENT

7.1 Fiscal Year – Unless otherwise determined by the Board, the fiscal year of the Society will be April 1st to March 31st.

7.2 Bank – The banking business of the Society will be conducted at such financial institution as the Board may determine.

7.3 Auditors – At each Annual General Meeting the Members may appoint an auditor to conduct an audit of the books, accounts, and records of the Society in accordance with the Act. If appointed, the auditor will hold office until the next Annual General Meeting. The auditor will not be an employee, Officer, or Director of the Society and meet the qualifications as described in the Act.

7.4 Annual Financial Statements – The Board will approve financial statements (evidenced by signature of two or more Directors) of the Society of the last fiscal year of the Society. The statements must be for the period ending not more than six (6) months before the Annual General Meeting. A copy of the Annual Financial Statements will be provided to any Member requesting a copy of the Financial Statements at the Annual General Meeting. The Financial Statements will include:

- a) The financial statements;
- b) The auditor’s report (if any);
- c) Remuneration paid to any Directors including the exact amount and for what purpose;
- d) Remuneration paid to any employee/contractor, as required by the BC Societies Act, but not in violation of other governing bodies or documents, and
- e) Any further information respecting the financial position of the Society.

7.5 Books and Records – The necessary books and records of the Society required by these By-laws or by applicable law will be necessarily and properly kept. The books and records include, but are not

limited to:

- a) The Society's certificate of incorporation;
- b) The Society's Constitution and By-laws;
- c) A register of Directors (including contact information);
- d) Written consent of each Director to act as a Director;
- e) Written resignation(s) of any Director(s);
- f) Disclosure of any conflict of interest by any Director or the Senior Manager (when employed or contracted);
- g) A register of Members;
- h) The minutes of meetings of the Members;
- i) The resolutions of the Members from any meeting of the Members;
- j) Annual Financial Statements, with the applicable auditor's report (if any);
- k) The minutes of meetings of the Directors (including attendance);
- l) The resolutions of the Directors;
- m) The in-camera minutes of meetings of the Directors; and
- n) Adequate accounting records for each of the Society's financial years, including a record of each transaction materially affected the financial position of the Society

7.6 Access to Books and Records by Members and Directors – Access to books and records by Members and Directors is permitted as follows:

- a) Directors have access to records described in 7.5a) to 7.5n); and
- b) Members have access to records described in 7.5a) to 7.5j), though the Directors may restrict access to the record described in 7.5g) if the Directors are of the opinion that the access would be harmful to the Society or to the interests of one or more Members.

7.7 Access to Books and Records by the public – Access to books and records by the public is permitted as follows:

- a) The public does not have access to records described in 7.5a) to 7.5i) or to records described in 7.5k) to 7.5n)
- b) The public may request access to records described in 7.5j) by submitting a request to the Society and paying a fee of \$25.00. The records will be delivered by email to the individual making the request within fourteen (14) days of the receipt of the fee.

7.8 Record Keeping – The Society may discard a record if the record is no longer relevant to the activities or internal affairs of the Society, after ten years have passed since the record was created or, if the record has been altered, since the record was last altered.

7.9 Signing Authority – Contracts, agreements, deeds, leases, mortgages, charges, conveyances, transfers and assignments of property, leases and discharges for the payment of money or other obligations, conveyances, transfers and assignments of shares, stocks, bonds, debentures, or other securities, agencies, powers of attorney, instruments of proxy, voting certificates, returns, documents, reports, or any other instruments in writing to be executed by the Society will be executed by at least two (2) of the Officers or other individuals, as designated by the Board. In addition, the Board may

direct a manner in which the person or persons by whom any particular instrument or class of instruments may or will be signed.

7.10 Property – The Society may acquire, lease, sell, or otherwise dispose of securities, lands, buildings, or other property, or any right or interest therein, for such consideration and upon such terms and conditions as the Board may determine.

7.11 Borrowing – The Board may from time to time:

- a) Borrow money on the credit of the Society;
- b) Issue, reissue, sell or pledge debt obligations including bonds, debentures, debenture stock, notes or other like liabilities (whether secured or unsecured) of the Society;
- c) Give a guarantee on behalf of the Society to secure performance of an obligation of any person; and
- d) Charge, mortgage, or pledge all or any currently owned or subsequently acquired real or personal, moveable or immovable property of the Society, including book debts, rights, powers, franchises, and undertakings, to secure any debt or liability of the Society.

7.11 Borrowing Restriction – The Members may, by Special Resolution, restrict the borrowing powers of the Board but a restriction so imposed expires at the next Annual General Meeting.

7.12 Filing Resolutions – The Society must file with the registrar an original and one copy of each special resolution, which special resolutions must be in the form established by the registrar.

Remuneration

7.13 No Remuneration – All Directors and members of Committees will serve their term of office without remuneration (~~unless approved at a meeting of Members~~) except for reimbursement of expenses as approved by the Board. This section does not preclude a Director or member of a Committee from providing goods or services to the Society under contract or for purchase. Any Director or member of a Committee will disclose the conflict/potential conflict in accordance with these By-laws.

Conflict of Interest

7.14 Conflict of Interest – A Director, Officer, or member of a Committee who has an interest, or who may be perceived as having an interest, in a proposed contract or transaction with the Society will disclose fully and promptly the nature and extent of such interest to the Board or Committee, as the case may be, will refrain from voting or speaking in debate on such contract or transaction, will leave the meeting at which the issue is being discussed, will refrain from influencing the decision on such contract or transaction, and will otherwise comply with the requirements of the Act regarding conflict of interest.

ARTICLE VIII AMENDMENT OF BY-LAWS

8.1 Voting – These By-laws may be amended, revised, repealed or added to:

- a) By Ordinary Resolution of the Board. Any By-laws amendments will be submitted to the

Members at the next meeting of Members and the voting Members may confirm or reject the By-laws amendment by Special Resolution; or

- b) By a Member in the form of a Member Proposal. Member Proposals that amend the By-laws will be submitted to the Members at the next meeting of Members and the voting Members may confirm or reject the By-laws amendment by Special Resolution.

8.2 Effective Date – By-laws amendments take effect when the bylaw alteration application is filed with BC Registry Services.

ARTICLE IX NOTICE

9.1 Written Notice – In these By-laws, written notice will mean notice which is hand-delivered or provided by mail, fax, email, website download or courier to the address of record of the individual, Director, Officer, or Member, as applicable.

9.2 Date of Notice – Date of notice will be the date on which receipt of the notice is confirmed verbally where the notice is hand-delivered, electronically where the notice is faxed or emailed, or in writing where the notice is couriered, or in the case of notice that is provided by mail, five (5) days after the date the mail is post-marked

9.3 Error in Notice – The accidental omission to give notice of a meeting of the Board or of the Members, the failure of any Director or Member to receive notice, or an error in any notice which does not affect its substance will not invalidate any action taken at the Meeting.

ARTICLE X DISSOLUTION

10.1 Dissolution – The Society may be dissolved in accordance with the Act.

ARTICLE XI INDEMNIFICATION

11.1 Will Indemnify – The Society will indemnify and hold harmless out of the funds of the Society each Director, the Senior Manager (when employed or contracted), and any individual who acts at the Society's request in a similar capacity, their heirs, executors and administrators from and against any and all claims, charges, expenses, demands, actions or costs, including an amount paid to settle an action or satisfy a judgment, which may arise or be incurred as a result of occupying the position or performing the duties of a Director or and any individual who acts at the Society's request in a similar capacity.

11.2 Will Not Indemnify – The Society will not indemnify a Director or any individual who acts at the Society's request in a similar capacity for acts of fraud, dishonesty, bad faith, breach of any statutory duty or responsibility imposed upon him or her under the Act. For further clarity, the Society will not indemnify an individual unless:

- a) The individual acted honestly and in good faith with a view to the best interests of the Society; and

- b) If the matter is a criminal or administrative proceeding that is enforced by a monetary penalty, the individual had reasonable grounds for believing that his or her conduct was lawful.

11.3 Insurance – The Society will, at all times, maintain in force such Directors and Officers liability insurance.

ARTICLE XII ADOPTION OF THESE BY-LAWS

12.1 Ratification – These By-laws were ratified by a Special Resolution vote of the Members of the Society at a meeting of Members duly called and held on ~~June 24, 2023~~ June 27, 2026 and were the effective date upon which these amended Bylaws shall come into effect shall be upon filing with the Registrar of Companies for the Province of British Columbia. ~~adopted on the date that the Society's transition application to compliance under the new Act was approved.~~

12.2 Repeal of Prior By-laws – In ratifying these By-laws, the Members of the Society repeal all prior By-laws of the Society provided that such repeal does not impair the validity of any action done pursuant to the repealed By-laws.

ARTICLE XIII PREVIOUSLY UNALTERABLE PROVISIONS

13.1 Property – No property, funds or income of the Society shall inure to the private profit of any member, club or person. This provision was previously unalterable.

13.2 Dissolution – Upon dissolution of the society, the assets which remain after payment of all costs, charges and expenses which are properly incurred shall be distributed to such charitable organization or organizations in British Columbia having a similar charitable purpose. This provision shall be unalterable.

Updated Bylaws- Clean Version

The updated clean version is available in [Appendix B: Updated Squash BC Bylaws for Approval](#)

APPENDIX B: UPDATED SQUASH BC BYLAWS FOR APPROVAL

BRITISH COLUMBIA SQUASH RACQUETS ASSOCIATION BY-LAWS

ARTICLE I GENERAL

1.1 Purpose – These By-laws relate to the general conduct of the affairs of the British Columbia Squash Racquets Association.

1.2 Definitions – The following terms have these meanings in these By-laws:

- a) Act – the British Columbia Societies Act
- b) Auditor – an individual appointed by the Members at the Annual General Meeting to review or audit the books, accounts, and records of the Society for a report to the Members at the next Annual General Meeting in accordance with the Act
- c) Board – the Board of Directors of the Society
- d) Days – days including weekends and holidays
- e) Director – an individual elected or appointed to serve on the Board pursuant to these By-laws
- f) Members – those entities meeting the definition of Member that are admitted as Members of the Society under these By-laws
- g) Member Proposal – A Member Proposal, submitted to the Society at least seven (7) days before a meeting of the Members, must include the proposal itself, the names and signatures of at least 5% of the voting Members, and, optionally, a statement of support for the proposal (consisting of fewer than 200 words). A Member Proposal may not be substantially similar to Member Proposal that was proposed at a meeting of the Members in the past two calendar years.
- h) Officer – an individual elected or appointed to serve as an Officer of the Society pursuant to these By-laws
- i) Ordinary Resolution – a resolution passed by a simple majority of the votes cast on that resolution and as described in the Act
- j) Society – British Columbia Squash Racquets Association (Operating Name: Squash BC)
- k) Special Resolution – a resolution passed by a majority of not less than 2/3rds of the votes cast on that resolution and as described in the Act.

1.3 Registered Office – The registered office of the Society will be located within the Province of British Columbia.

1.4 Affiliations – The Society will seek guidance from Squash Canada and viaSport in the development of our organizational rules, regulations, and governance.

1.5 No Gain for Members – The Society will be carried on without the purpose of gain for its Members and any profits or other accretions to the Society will be used in promoting its purposes.

1.6 Ruling on By-laws – Except as provided in the Act, the Board will have the authority to interpret any provision of these By-laws that is contradictory, ambiguous, or unclear, provided such interpretation is consistent with the purposes of the Society.

1.7 Conduct of Meetings – Unless otherwise specified by the Board, meetings of Members and meetings of the Board will be conducted according to Robert's Rules of Order (current edition).

1.8 Interpretation – Words importing the singular will include the plural and vice versa, words importing any gender will include all genders, and words importing persons will include bodies corporate.

ARTICLE II MEMBERSHIP

2.1 Categories – The Society has the following category of Member:

- a) Club and Facility Member – Clubs and Facilities that have agreed to abide by and adhere to the Society's By-laws, policies, procedures, and rules
- b) Individual Member – Individuals who have agreed to abide by and adhere to the Society's By-laws, policies, procedures, and rules (or, if the individual is under the age of 18, who have had a parent or guardian agree to abide by the Society's By-laws, policies, procedures, and rules on behalf of the individual).

Admission of Members

2.2 Admission of Members – No individual will be admitted as a Member of the Society unless:

- a) The candidate member has made an application for membership in a manner prescribed by the Society;
- b) The candidate member has paid dues as prescribed by the Board;
- c) The candidate member agrees to uphold and comply with the Society's governing documents;
- d) The candidate member meets any other condition of membership determined by the Board; and
- e) The candidate member has been approved by majority vote as a Member by the Board or by any committee or individual delegated this authority by the Board.

Membership Dues and Duration

2.3 Year – Unless otherwise determined by the Board, the membership year of the Society will be

October 1 – September 30.

2.4 Duration – Membership duration is accorded on an annual basis and Members will reapply for membership annually in a manner prescribed by the Board.

2.5 Dues – Membership dues will be determined by the Board and must be paid annually for the following membership categories

- a) Club and Facility Members
- b) Individual Members

Transfer, Suspension, and Termination of Membership

2.6 Transfer – Membership in the Society is non-transferable.

2.7 Suspension – Membership in the Society may be suspended if:

- a) Disciplinary sanction has been imposed; or
- b) A disciplinary investigation or action is ongoing.

2.8 Effects of Suspension – A suspended Member is not in good standing, may not vote at meetings of the Members, is not permitted to have any sport-related involvement with the Society, and may be subject to a probationary period before being reinstated to good standing.

2.9 Termination – Membership in the Society will terminate immediately upon:

- a) The expiration of the Member's annual membership, unless renewed in accordance with these By-laws;
- b) Resignation by the Member;
- c) Dissolution of the Society;
- d) The Member's death or dissolution; or
- e) By Ordinary Resolution of the Board or of the Members at a duly called meeting, provided fifteen (15) days notice is given and the Member is provided with reasons and the opportunity to be heard. Notice will set out the reasons for termination of membership and the Member receiving the notice will be entitled to submit a written submission and make representations opposing the termination.

2.10 May Not Resign – A Member may not resign from the Society when the Member is subject to disciplinary investigation or action by the Society

2.11 Arrears – A Member will be expelled from the Society for failing to pay membership dues or monies owed to the Society by the deadline dates prescribed by the Board. Any dues, subscriptions, or other monies owed to the Society by suspended or expelled Members will remain due.

Good Standing

2.12 Definition – A Member will be in good standing provided that the Member:

- a) Has not ceased to be a Member;
- b) Has not been suspended or expelled from membership, or had other membership restrictions or sanctions imposed;
- c) Has completed and remitted all documents as required by the Society;
- d) Has complied with the By-laws, policies, and rules of the Society;
- e) Is not subject to a disciplinary investigation or action by the Society, or if subject to disciplinary action previously, has fulfilled all terms and conditions of such disciplinary action to the satisfaction of the Board; and
- f) Has paid all required membership dues.

2.13 Cease to be in Good Standing – Members that cease to be in good standing, as determined by the Board or by a disciplinary panel, will not be entitled to vote at meetings of the Members or be entitled to the benefits and privileges of membership until such time as the Board is satisfied that the Member has met the definition of good standing.

2.14 Club and Facility Member Not in Good Standing – Individual Members who are members in good standing with the Society will remain eligible to participate in any Society-sanctioned competition or activity regardless of whether the Individual Member's Club and Facility Member is a member in good standing with the Society.

ARTICLE III MEETINGS OF MEMBERS

3.1 Annual General Meeting – The Society will hold meetings of Members at such date, time, and place as determined by the Board within the Province of British Columbia. An Annual General Meeting must be held once every calendar year. Members will be provided, at the Annual General Meeting, with a copy of the approved financial statements and auditor's report (if any).

3.2 Extraordinary General Meeting – An Extraordinary General Meeting of the Members may be called at any time by Ordinary Resolution of the Board or upon the written requisition of ten percent (10%) or more of the Members, in the form described in the Act, for any purpose connected with the affairs of the Society that does not fall within the exceptions listed in the Act or is otherwise inconsistent with the Act.

3.3 Called by Requisition – If a written requisition meeting the requirements of Section 3.2 is deposited, an Extraordinary General Meeting must be called within twenty-one (21) days from the date of the deposit of the requisition and held within sixty (60) days of the calling of the meeting. If the Extraordinary General Meeting is not called within twenty-one (21) days, a majority of the

requisitionists may call the Extraordinary General Meeting.

3.4 Participation/Holding by Electronic Means – Any person entitled to attend a meeting of Members may participate in the meeting by telephonic or electronic means that permit all participants to communicate adequately with each other during the meeting if the Society makes such means available. A person so participating in a meeting is deemed to be present at the meeting.

3.5 Notice – Written or electronic notice of the date of the Annual General Meeting of the Members will be given to all Members in good standing, Directors, and the Auditor (if any) at least seven (7) days and not more than sixty (60) days prior to the date of the meeting. Notice will contain a reminder of the right to vote by proxy, a proposed agenda, any Member Proposals, reasonable information to permit Members to make informed decisions, nominations of Directors, and the text of any resolutions or amendments to be decided.

3.6 Notice by Other Means – If the Society has more than 250 Members, it may deliver, at least seven (7) days and not more than sixty (60) days prior to the date of the meeting, notice to Members who have provided an email address to the Society. Notice will also be considered to have been given to Members if it is published, throughout the period commencing at least twenty-one (21) days before the meeting, on the Society’s website.

3.7 Waiver of Notice – Any person who is entitled to notice of a meeting of the Members may waive notice, and attendance of the person at the meeting is a waiver of notice of the meeting, unless the person attends the meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting was not lawfully called in accordance with these By-laws.

3.8 Error or Omission in Giving Notice – No error or omission in giving notice of any meeting of the Members shall invalidate the meeting or make void any proceedings taken at the meeting

3.9 Special Business – Special business is:

- a) All business conducted at an Extraordinary General Meeting except the adoption of the rules of order, and
- b) All business conducted at an Annual General Meeting, except:
 - i) The adoption of the rules of order,
 - ii) The consideration of the financial statements,
 - iii) The report of the Directors,
 - iv) The report of the auditor (if any),
 - v) The election of Directors,
 - vi) The appointment of the auditor (if any), and

- vii) Such other business as, under these By-laws or required by the Act, ought to be conducted at an Annual General Meeting, or business which is brought under consideration by the report of the Directors issued with the notice convening the meeting.

3.10 New Business – No other item of business will be included in the notice of the meeting of the Members unless a Member Proposal, as defined in the Act, has been submitted to the Board twenty-one (21) days prior to the meeting of the Members in accordance with procedures as approved by the Board and the Act. Copies of all such Member Proposals together with copies of any amendments thereto then proposed by the Board and copies of all resolutions put forward by the Board shall be sent to all Members with the notice calling a meeting of the Members and an updated agenda (if notice has already been sent to the Members).

3.11 Quorum – A minimum of five (5) Members present or by proxy will constitute a quorum. If a quorum is present at the opening of a meeting of the Members, the Members present may proceed with the business of the meeting, even if a quorum is not present throughout the meeting.

3.12 No Quorum – If there is no quorum at a duly called meeting of the Members, the meeting may be adjourned until a later date. At the continuation of the adjourned meeting, if quorum is again not present, the voting Members present constitute a quorum for the purposes of that meeting.

3.13 Chair – The President, or designate as determined by the Board, will chair all meetings of the Members.

3.14 Agenda – The agenda for the Annual General Meeting will at least include:

- a) Call to order
- b) Establishment of quorum
- c) President's welcome address
- d) Approval of the agenda
- e) Approval of minutes of the previous Annual General Meeting
- f) Presentation of reports
- g) Appointment of Auditors (if any)
- h) Business as specified in the meeting notice (including By-laws amendments and considerations of Member Proposals (if any))
- i) Presentation of the budget
- j) Election of new Directors
- k) Adjournment

3.15 Scrutineers – At the beginning of each meeting, the Board may appoint one or more

scrutineers who will be responsible for ensuring that votes are properly cast and counted.

3.16 Adjournments – With the majority consent of the Members present and after quorum is ascertained, the Members may adjourn a meeting of Members and no notice is required for continuation of the meeting if the meeting is held within thirty (30) days. Any business may be brought before or dealt with at any adjourned meeting which might have been brought before or dealt with at the original meeting in accordance with the notice calling the same.

3.17 Attendance – The only persons entitled to attend a meeting of the Members are the Members, the parents or guardians of a Member if the Member is younger than 18 years old, delegates representing Members, the Directors, the auditor (if any), and others who are entitled or required under any provision of the Act to be present at the meeting. Any other person may be admitted only if invited by the Chair or with the majority consent of the Members present.

Voting at Meetings of Members

3.18 Voting Rights – Members will have the following voting rights at all meetings of the Members:

- a) Club and Facility Members may each appoint a delegate who will have one vote on behalf of the Club and Facility Member
- b) Individual Members do not have voting rights

3.19 Eligibility of Votes – The date determined by the Board will determine the list of Members that are eligible to vote at a meeting of the Members. The date will be no more than thirty (30) days prior to the meeting.

3.20 Delegates – Club and Facility Members will appoint in writing (inclusive of electronic notice) to the Society, seven (7) days prior to the meeting of Members, the name of the Delegate(s) to represent the Club and Facility Member. Delegates must be at least eighteen years of age, of sound mind, and be acting as the Club and Facility Member's representative.

3.21 Proxy Voting – Every Member entitled to vote at a meeting of Members may, by means of a proxy, appoint a proxy holder, or one or more alternate proxy holders, to attend and vote on behalf of the Member at that specific meeting of the Members and at the continuation of the meeting should it be adjourned. The proxy holder need not be a Member. A proxy must:

- a) Be signed by the Member;
- b) Be in a form that complies with the Act;
- c) Comply with the format stipulated by the Society; and
- d) Be submitted to the Registered Office of the Society at least two (2) business days prior to the meeting of the Members

3.22 Maximum Number of Proxies – No Member will hold more than two (2) proxy votes.

3.23 Absentee Voting – Should the Society provide a mechanism for absentee voting, a Member may vote in writing in advance of the meeting of the Members on published proposed resolutions and for the election of Directors by so indicating the vote to the Society, in a form prescribed by the Society, prior to the vote being taken.

3.24 Voting by Mail or Electronic Means – Should the Society provide a mechanism for absentee voting, a Member may vote by mail, telephonic, or electronic means if:

- a) The votes may be verified as having been made by the Member entitled to vote; and
- b) The Society is not able to identify how each Member voted.

3.25 Determination of Votes – Votes will be determined by a show of hands, orally, or electronic ballot, except in the case of elections which require a secret ballot, unless a secret or recorded ballot is requested by a Member.

3.26 Majority of Votes – Except as otherwise provided in these By-laws, an Ordinary Resolution will decide each issue.

ARTICLE IV GOVERNANCE

Composition of the Board

4.1 Directors – The Board will consist of up to nine (9) Directors.

4.2 Composition of the Board – The positions on the Board include the following:

- a) President
- b) Vice-President Secretary
- c) Vice-President Finance
- d) Up to five (5) Directors-at-Large
- e) Past Director

4.3 Positions – The Board may determine, at least (30) days prior to the Annual General Meeting, the number of Director-at-Large positions that will be elected at the Annual General Meeting so long as this number does not exceed the composition above in 4.2 and/or shorten the term of an elected Director-at-Large

4.4 Past Director – A Past Director of the Society will be annually appointed into the exofficio position of Past Director provided that this individual is interested in serving in the position and

has been approved by Ordinary Resolution of the Board.

4.5 Directors-at-Large – Elected Directors-at-Large may be appointed, by Ordinary Resolution of the Board, to have one or more portfolios and may be assigned and removed duties by Ordinary Resolution of the Board.

Election of Directors

4.6 Eligibility – To be eligible for election as a Director, an individual must:

- a) Be eighteen (18) years of age or older;
- b) Be an Individual Member;
- c) Be registered with a Club and Facility Member (At any time, up to one (1) Director of the Board may waive this requirement if they bring a desired expertise to the Board);
- d) Have the power under law to contract;
- e) Have not been convicted of an offense involving fraud in the past five years;
- f) Have not been declared incapable by a court in Canada or in another country; and
- g) Not have the status of an undischarged bankrupt.
- h) An individual must not, at the time of eligibility, occupy a senior position that gives rise to a fiduciary obligation to any Club or Facility Member; however, a person elected or appointed shall have seven (7) days to resign from such a position, failing which their election or appointment is deemed void.

4.7 Call for Nominations – At least thirty (30) days prior to the Annual General Meeting, the Society will issue a 'Call for Nominations' using any means of communication. The 'Call of Nominations' will state the method which the nominations are to be made, the requirements for the position, and the deadline for submission which will be no later than twenty-one (21) days prior to the Annual General Meeting.

4.8 Nominations from the Floor – Nominations from the floor are not permitted.

4.9 Incumbents – Current Directors wishing to be re-elected are not subject to nomination but must notify the Society of their interest for re-election twenty-one (21) days prior to the Annual General Meeting.

4.10 Nomination – Any nomination of an individual for election as a Director must:

- a) Include the written consent of the nominee by signed or electronic signature;
- b) Be in the form required by the Society; and
- c) Be submitted to the Registered Office of the Society twenty-one (21) days prior to the Annual General Meeting. This timeline may be extended by Ordinary Resolution of the Board.

4.11 Election – So long as the total number of elected Directors does not exceed eight (8), Directors will be elected at each Annual General Meeting as follows:

- a) Up to four (4) Directors-at-Large will be elected to the Board at alternate Annual General Meetings to those listed in subsection b; and
- b) Up to four (4) Directors-at-Large will be elected to the Board at alternate Annual General Meetings to those listed in subsection a.

4.12 Director-at-Large Elections – Elections for Director-at-Large positions will be decided by majority vote of the Members in accordance with the following:

- a) Equal number of Nominations and Available Positions – Winners declared by acclamation.
- b) More Nominations than Available Positions – The nominee(s) with the highest number of votes will fill the available positions until the all the available positions have been filled. In the case of a tie for the final available position, a second vote will be conducted between the tied nominees. If there continues to be a tie then the winner(s) will be declared by Ordinary Resolution of the Board.

4.13 Appointment of Roles – The Board may, through Ordinary Resolution, appoint the President, Vice President – Secretary, and Vice President – Finance roles from among the Directors.

4.14 Terms – Elected Directors will serve terms of two (2) years and will hold office until they or their successors have been duly elected in accordance with these By-laws, unless they resign, or are removed from or vacate their office.

Resignation and Removal of Directors

4.15 Resignation – A Director may resign from the Board at any time by presenting his or her notice of resignation to the Board. This resignation will become effective the date on which the notice is received by the President and/Executive Director or at the time specified in the notice, whichever is later. When a Director who is subject to a disciplinary investigation or action of the Society resigns, that Director will nonetheless be subject to any sanctions or consequences resulting from the disciplinary investigation or action

4.16 Vacate Office – The office of any Director will be vacated automatically if:

- a) The Director's term in office expires;
- b) The Director resigns;
- c) The Director is found to be incapable of managing property by a court or under British Columbia law;
- d) The Director is found by a court to be of unsound mind;
- e) The Director becomes bankrupt or suspends payment of debts or compounds with creditors or makes an authorized assignment in bankruptcy or is declared insolvent; or
- f) The Director dies.

4.17 Removal – An elected Director may be removed by Special Resolution at a meeting of the Members provided the Director has been given reasonable written notice of, and the opportunity to be present and to be heard at, such a meeting.

Filling a Vacancy on the Board

4.18 Vacancy – Where the position of a Director becomes vacant for whatever reason, the Board may appoint a qualified individual by way of Ordinary Resolution to fill the vacancy of the term

Meetings of the Board

4.19 Call of Meeting – A meeting of the Board will be held at any time and place as determined by the President, or by written requisition of at least two (2) Directors.

4.20 Chair – The President will be the Chair of all meetings of the Board. In the absence of the President, the Vice President – Secretary will be the Chair of the meeting. In the absence of both the President and the Vice President – Secretary, or if the meeting of the Board was not called by the President or Vice President – Secretary, a designate will be the Chair of the meeting.

4.21 Notice – Written notice, served by email, of meetings of the Board will be given to all Directors at least seven (7) days prior to the scheduled meeting. No notice of a meeting of the Board is required if all Directors waive notice, or if those absent consent to the meeting being held in their absence.

4.22 Board Meeting With New Directors – For a first meeting of the Board held immediately following the election of Directors at a meeting of the Members, or for a meeting of the Board at which a Director is appointed to fill a vacancy on the Board, it is not necessary to give notice of the meeting to the newly elected or appointed Director(s).

4.23 Number of Meetings – The Board will hold at least six (6) meetings per year.

4.24 Quorum – At any meeting of the Board, quorum will be a majority of Directors.

4.25 Voting – Each Director, with the exception of the Past Director, is entitled to one vote. Voting will be by a show of hands, written, electronically, or orally unless a majority of Directors present request a secret ballot. Resolutions will be passed upon a majority of the votes being in favour of the resolution. In the event of a tie, the Chair of the meeting shall vote a second time to decide the issue.

4.26 No Alternate Directors – No person shall act for an absent Director at a meeting of the Board.

4.27 Written Resolutions – A resolution in writing and approved, including electronically, by all the Directors is as valid as if it had been passed at a meeting of the Board.

4.28 In-Camera Meetings – The Board may, by Ordinary Resolution, consider business in-camera if the business deals with, but not limited to:

- a) Discipline of any Director or Member;
- b) Expulsion or suspension of any person from any office of the Society, or of any Member of the Society;
- c) Recruitment and employment of personnel;
- d) Acquisition of property or other contractual arrangements; or
- e) Preparation or planning for the presentation of a competitive bid, quote, or similar activity.

4.29 Closed Meetings – Meetings of the Board will be closed to Members and the public except by invitation of the Board.

4.30 Meetings by Telecommunications – A meeting of the Board may be held by telephone conference call or by means of other telecommunications technology. Directors who participate in a meeting by telecommunications technology are considered to have attended the meeting.

Duties of Directors

4.31 Standard of Care – Every Director will:

- a) Act honestly and in good faith with a view to the best interests of the Society; and
- b) Exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

Powers of the Board

4.32 Powers of the Society – Except as otherwise provided in the Act or these By-laws, the Board has the powers of the Society and may delegate any of its powers, duties, and functions to any staff or committee of the Society.

4.33 Empowered – The Board is empowered, including but not limited to:

- a) Make policies and procedures or manage the affairs of the Society in accordance with the Act and these By-laws;
- b) Make policies and procedures relating to the discipline of Members and parents/guardians of Members (if the Member is younger than 18 years old), and have the authority to discipline these individuals in accordance with such policies and procedures;
- c) Make policies and procedures relating to the management of disputes within the Society and deal with disputes in accordance with such policies and procedures;

- d) Employ or engage under contract such persons, including a Senior Manager, as it deems necessary to carry out the work of the Society;
- e) Determine registration procedures, recommend membership dues, and determine other registration requirements;
- f) Enable the Society to receive donations and benefits for the purpose of furthering the objects and purposes of the Society;
- g) Make expenditures for the purpose of furthering the purposes of the Society;
- h) Borrow money upon the credit of the Society as it deems necessary in accordance with these By-laws; and
- i) Perform any other duties from time to time as may be in the best interests of the Society.

4.34 Senior Manager – When employed or contracted, the Board delegates to the Senior Manager the responsibility to manage the day-to-day operations of the Society in accordance with Board policies and direction, and subject to any limits established by the Board.

ARTICLE V OFFICERS

5.1 Composition – The Officers will be comprised of the President, Vice President – Secretary, Vice President – Finance, and Senior Manager (when employed or contracted).

5.2 Duties – The duties of Officers are as follows:

- a) The President will be responsible for the general supervision of the affairs and operations of the Society, will Chair meetings of the Members and meetings of the Board, will be the official spokesperson of the Society and may delegate this function as required, will oversee and supervise the Senior Manager, and will perform such other duties as may from time to time be established by the Board.
- a) The Vice President – Secretary will, subject to the powers and duties of the Board, oversee the governance and internal operations of the Society, maintain and safeguard the records and documentation of the Society, oversee the organization’s internal policies and procedures, provide administrative support to the President, and will perform such other duties as may from time to time be established by the Board.
- b) The Vice President – Finance will, subject to the powers and duties of the Board, keep proper accounting records as required by the Act, will cause to be deposited all monies received by the Society in the Society’s bank account, will supervise the management and the disbursement of funds of the Society, when required will provide the Board with an account of financial transactions and the financial position of the Society, will prepare annual budgets, and will perform such other duties as may from time to time be established by the Board.
- c) The Senior Manager (when employed or contracted) is the chief employee or contractor of the Society and is responsible to the Board for the management and operations of the

Society. The Senior Manager will have a title as determined by the Board, and is responsible for implementing the Strategic Plan and other policies developed by the Board, for ensuring that all official documents and records of the Society are properly kept, for developing and implementing operational policies and procedures, and for managing the day-to-day operations of the Society through the staff and operational committees.

5.3 Delegation of Duties – At the discretion of the Officer and with approval by Ordinary Resolution of the Board, any Officer may delegate any duties of that office to appropriate staff or committee of the Society.

5.4 Other Officers – The Board may determine other Officer positions and appoint individuals to fill those positions. Other Officers need not be Directors.

ARTICLE VI COMMITTEES

6.1 Appointment of Committees – The Board may appoint such committees as it deems necessary for managing the affairs of the Society and may appoint members of committees or provide for the election of members of committees, may prescribe the duties and terms of reference of committees, may determine the reporting requirements for committees, and may delegate to any Committee any of its powers, duties, and functions.

6.2 Vacancy – When a vacancy occurs on any Committee, the Board may appoint a qualified individual to fill the vacancy for the remainder of the Committee's term.

6.3 Ex-officio – The President and Senior Manager (when employed or contracted), or designate(s), will be ex-officio and non-voting members of all committees of the Society.

6.4 Removal – The Board may remove any member of any Committee.

6.5 Debts – No Committee will have the authority to incur debts in the name of the Society.

ARTICLE VII FINANCE AND MANAGEMENT

7.1 Fiscal Year – Unless otherwise determined by the Board, the fiscal year of the Society will be April 1st to March 31st.

7.2 Bank – The banking business of the Society will be conducted at such financial institution as the Board may determine.

7.3 Auditors – At each Annual General Meeting the Members may appoint an auditor to conduct an audit of the books, accounts, and records of the Society in accordance with the Act. If appointed, the auditor will hold office until the next Annual General Meeting. The auditor will not be an employee, Officer, or Director of the Society and meet the qualifications as described in the Act.

7.4 Annual Financial Statements – The Board will approve financial statements (evidenced by signature of two or more Directors) of the Society of the last fiscal year of the Society. The statements must be for the period ending not more than six (6) months before the Annual General Meeting. A copy of the Annual Financial Statements will be provided to any Member requesting a copy of the Financial Statements at the Annual General Meeting. The Financial Statements will include:

- a) The financial statements;
- b) The auditor's report (if any);
- c) Remuneration paid to any Directors including the exact amount and for what purpose;
- d) Remuneration paid to any employee/contractor, as required by the BC Societies Act, but not in violation of other governing bodies or documents, and
- e) Any further information respecting the financial position of the Society.

7.5 Books and Records – The necessary books and records of the Society required by these By-laws or by applicable law will be necessarily and properly kept. The books and records include, but are not limited to:

- a) The Society's certificate of incorporation;
- b) The Society's Constitution and By-laws;
- c) A register of Directors (including contact information);
- d) Written consent of each Director to act as a Director;
- e) Written resignation(s) of any Director(s);
- f) Disclosure of any conflict of interest by any Director or the Senior Manager (when employed or contracted);
- g) A register of Members;
- h) The minutes of meetings of the Members;
- i) The resolutions of the Members from any meeting of the Members;
- j) Annual Financial Statements, with the applicable auditor's report (if any);
- k) The minutes of meetings of the Directors (including attendance);
- l) The resolutions of the Directors;
- m) The in-camera minutes of meetings of the Directors; and
- n) Adequate accounting records for each of the Society's financial years, including a record of each transaction materially affected the financial position of the Society

7.6 Access to Books and Records by Members and Directors – Access to books and records by

Members and Directors is permitted as follows:

- a) Directors have access to records described in 7.5a) to 7.5n); and
- b) Members have access to records described in 7.5a) to 7.5j), though the Directors may restrict access to the record described in 7.5g) if the Directors are of the opinion that the access would be harmful to the Society or to the interests of one or more Members.

7.7 Access to Books and Records by the public – Access to books and records by the public is permitted as follows:

- a) The public does not have access to records described in 7.5a) to 7.5i) or to records described in 7.5k) to 7.5n)
- b) The public may request access to records described in 7.5j) by submitting a request to the Society and paying a fee of \$25.00. The records will be delivered by email to the individual making the request within fourteen (14) days of the receipt of the fee.

7.8 Record Keeping – The Society may discard a record is if the record is no longer relevant to the activities or internal affairs of the Society, after ten years have passed since the record was created or, if the record has been altered, since the record was last altered.

7.9 Signing Authority – Contracts, agreements, deeds, leases, mortgages, charges, conveyances, transfers and assignments of property, leases and discharges for the payment of money or other obligations, conveyances, transfers and assignments of shares, stocks, bonds, debentures, or other securities, agencies, powers of attorney, instruments of proxy, voting certificates, returns, documents, reports, or any other instruments in writing to be executed by the Society will be executed by at least two (2) of the Officers or other individuals, as designated by the Board. In addition, the Board may direct a manner in which the person or persons by whom any particular instrument or class of instruments may or will be signed.

7.10 Property – The Society may acquire, lease, sell, or otherwise dispose of securities, lands, buildings, or other property, or any right or interest therein, for such consideration and upon such terms and conditions as the Board may determine.

7.11 Borrowing – The Board may from time to time:

- a) Borrow money on the credit of the Society;
- b) Issue, reissue, sell or pledge debt obligations including bonds, debentures, debenture stock, notes or other like liabilities (whether secured or unsecured) of the Society;
- c) Give a guarantee on behalf of the Society to secure performance of an obligation of any person; and
- d) Charge, mortgage, or pledge all or any currently owned or subsequently acquired real or personal, moveable or immovable property of the Society, including book debts, rights, powers, franchises, and undertakings, to secure any debt or liability of the Society.

7.11 Borrowing Restriction – The Members may, by Special Resolution, restrict the borrowing powers of the Board but a restriction so imposed expires at the next Annual General Meeting.

7.12 Filing Resolutions – The Society must file with the registrar an original and one copy of each special resolution, which special resolutions must be in the form established by the registrar.

Remuneration

7.13 No Remuneration – All Directors and members of Committees will serve their term of office without remuneration except for reimbursement of expenses as approved by the Board. This section does not preclude a Director or member of a Committee from providing goods or services to the Society under contract or for purchase. Any Director or member of a Committee will disclose the conflict/potential conflict in accordance with these By-laws.

Conflict of Interest

7.14 Conflict of Interest – A Director, Officer, or member of a Committee who has an interest, or who may be perceived as having an interest, in a proposed contract or transaction with the Society will disclose fully and promptly the nature and extent of such interest to the Board or Committee, as the case may be, will refrain from voting or speaking in debate on such contract or transaction, will leave the meeting at which the issue is being discussed, will refrain from influencing the decision on such contract or transaction, and will otherwise comply with the requirements of the Act regarding conflict of interest.

ARTICLE VIII AMENDMENT OF BY-LAWS

8.1 Voting – These By-laws may be amended, revised, repealed or added to:

- a) By Ordinary Resolution of the Board. Any By-laws amendments will be submitted to the Members at the next meeting of Members and the voting Members may confirm or reject the By-laws amendment by Special Resolution; or
- b) By a Member in the form of a Member Proposal. Member Proposals that amend the By-laws will be submitted to the Members at the next meeting of Members and the voting Members may confirm or reject the By-laws amendment by Special Resolution.

8.2 Effective Date – By-laws amendments take effect when the bylaw alteration application is filed with BC Registry Services.

ARTICLE IX NOTICE

9.1 Written Notice – In these By-laws, written notice will mean notice which is hand-delivered or provided by mail, fax, email, website download or courier to the address of record of the

individual, Director, Officer, or Member, as applicable.

9.2 Date of Notice – Date of notice will be the date on which receipt of the notice is confirmed verbally where the notice is hand-delivered, electronically where the notice is faxed or emailed, or in writing where the notice is couriered, or in the case of notice that is provided by mail, five (5) days after the date the mail is post-marked

9.3 Error in Notice – The accidental omission to give notice of a meeting of the Board or of the Members, the failure of any Director or Member to receive notice, or an error in any notice which does not affect its substance will not invalidate any action taken at the Meeting.

ARTICLE X DISSOLUTION

10.1 Dissolution – The Society may be dissolved in accordance with the Act.

ARTICLE XI INDEMNIFICATION

11.1 Will Indemnify – The Society will indemnify and hold harmless out of the funds of the Society each Director, the Senior Manager (when employed or contracted), and any individual who acts at the Society's request in a similar capacity, their heirs, executors and administrators from and against any and all claims, charges, expenses, demands, actions or costs, including an amount paid to settle an action or satisfy a judgment, which may arise or be incurred as a result of occupying the position or performing the duties of a Director or and any individual who acts at the Society's request in a similar capacity.

11.2 Will Not Indemnify – The Society will not indemnify a Director or any individual who acts at the Society's request in a similar capacity for acts of fraud, dishonesty, bad faith, breach of any statutory duty or responsibility imposed upon him or her under the Act. For further clarity, the Society will not indemnify an individual unless:

- a) The individual acted honestly and in good faith with a view to the best interests of the Society; and
- b) If the matter is a criminal or administrative proceeding that is enforced by a monetary penalty, the individual had reasonable grounds for believing that his or her conduct was lawful.

11.3 Insurance – The Society will, at all times, maintain in force such Directors and Officers liability insurance.

ARTICLE XII ADOPTION OF THESE BY-LAWS

PENDING 12.1 Ratification – These By-laws were ratified by a Special Resolution vote of the Members of the Society at a meeting of Members duly called and held on June 27, 2026 and the effective date upon which these amended Bylaws shall come into effect shall be upon filing with the Registrar of Companies for the Province of British Columbia.

12.2 Repeal of Prior By-laws – In ratifying these By-laws, the Members of the Society repeal all prior By-laws of the Society provided that such repeal does not impair the validity of any action done pursuant to the repealed By-laws.

ARTICLE XIII PREVIOUSLY UNALTERABLE PROVISIONS

13.1 Property – No property, funds or income of the Society shall inure to the private profit of any member, club or person. This provision was previously unalterable.

13.2 Dissolution – Upon dissolution of the society, the assets which remain after payment of all costs, charges and expenses which are properly incurred shall be distributed to such charitable organization or organizations in British Columbia having a similar charitable purpose. This provision shall be unalterable.